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FOREWO

EVERYONE concerned with planning for the welfare of his community will be stimulated by the material in this booklet. He will find here a basic plan of organization, developed by the Middletown Post-War Planning Council for collecting the facts necessary to determine the path Middletown and its trading area should follow in the postwar period. The Council, through the voluntary efforts of its citizens and with the assistance of the Connecticut Public Expenditure Council, has arrived at the methods which in its opinion will best do the job of planning for the community.

The problems of one town or city in Connecticut are not always similar to those of another. An industrial community will have problems of reconversion and readjustment not characteristic of a rural or a residential town. An agricultural community will have problems peculiar to itself which are not, in the first instance at least, of concern to a large city. There are, however, certain common problems. Every town will have problems connected with returning servicemen. Answers must be found for the questions that go with reintegration of the serviceman into community life, with his welfare, his health, the resumption of his interrupted education or training. Every community should consider now plans for construction projects serving the public interest and providing employment of a type that may be needed in a critical

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period. Every town should review its governmental structure and procedures so as to determine the effect of the impact of the war experience and whether improvement is possible. Particularly, methods of financing should be reviewed and careful study be made of possible developments in the post-war years.

These are only a few of the matters which should be considered. The citizens of each town will know their own problems best and are best qualified to deal with them and plan for the future. Just because they do know these things, they will best be qualified to determine the form of organization they will need for postwar planning. Each town can nevertheless be helped by the experiences of another and the Connecticut Post-War Planning Board recommends careful study of the "Middletown Plan".

CHARLES SEYMOUR, *Chairman*

Connecticut Post-War Planning Board

MIDDLETOWN ... TESTING GROUND FOR CONNECTICUT POSTWAR PLANNING

Middletown, like many Connecticut towns and cities, was actively thinking about postwar planning in the fall of 1943. It was clear that the municipalities of the State were casting about for a workable pattern to follow. There was a need for general guidance and technical advice on how to organize citizens for action, how to root out the necessary factual information, how best to marshal assembled data into usable form, and so on.

The Connecticut Public Expenditure Council was approached by leading citizens and officials of several communities which wanted to go ahead on postwar planning. Impressed by the need for urgency, they were reluctant to delay local action until some sort of federal plan might be imposed upon the state and local governments. They believed it imperative that a maximum of local effort be put forth at once without waiting for federal regimentation and subsidies.

Accordingly, when we learned that Middletown's business and civic leaders were already constructively engaged in postwar planning, we made this proposal: "Why not let Middletown blaze the way toward postwar planning in Connecticut? Why not pool your facilities and determination and our technical knowledge? Between us, we might work out a practical pattern for postwar planning activities that other communities in the State could follow."

Middletown is well-suited as a testing ground for postwar planning. It has experienced the stresses and strains caused by wartime shortages of manpower, housing, and transportation. Its present population of about 30,000 is neither large nor small by Connecticut standards. It is centrally located within the State, and is the natural trading center for a compact area. Its business life is diversified, and draws upon industry, commerce, and agriculture. It is the home of Wesleyan University

and of large state institutions. Above all, its citizens are prepared to work together to reach a common goal. They are not inclined to hand over local problems to others for solution, but think they should retain some control over their own destiny. They are aggressive, constructive, cooperative — and they have leadership.

WHAT IS POSTWAR PLANNING?

BUSINESS and civic leaders of Middletown wisely thought of postwar planning as a broad-gauged approach toward the achievement of peacetime prosperity through citizen action. In their sense, "broad-gauged" includes all the kinds of business which produce the goods and services that result in private employment; and properly considers public works not as a prime source of employment, but as an adjustable makeweight to fill up any deficiencies. In their sense, the "achievement of peacetime prosperity" is a prize to be won through intelligence, aggressiveness, and hard work; and "citizen action" is a purposeful cooperation between men and women who share common problems.

In accordance with these guiding principles, a plan of action was prepared. The objective was the achievement of peacetime prosperity, through local efforts so far as humanly possible, of that part of Connecticut for which Middletown is the natural trading center. To reach that objective, it was first necessary to know the nature and extent of the problem to be solved. Factual information on prewar and present employment, and accurate estimates on postwar employment, were needed. Other factors affecting employment on which estimates were also required were plant remodeling and expansion; the prospective demand for houses, farm, and other buildings; the market for durable goods within the trading area; and the credit resources from which these and other postwar improvements could be financed. Necessarily, a broad-gauged approach to the Middletown postwar planning problem required that data on many relevant factors be collected for the entire area.

POSTWAR PLANNING IS COMPLEX

THE need for taking an over-all view is illustrated by housing, only one of the many elements in postwar planning. The answer to housing is much more than merely relating the number of dwellings in the Middletown area to the number of families now living there. When the war is over, how many defense workers will stay in Middletown and how many return to their former homes? After demobilization, how many men and women now in uniform will return to Middletown? How many will want to build their own homes after the war? How many prefer to rent? If need be, what reasonable inducements can be offered to large-scale investors to build homes for others? Will postwar dwelling construction boom as a result of savings now being accumulated? How best can the postwar construction of dwellings improve any down-at-the-heel areas? How best to insure that postwar building on a wide scale is in harmony with the program of the city planning commission? Do local zoning ordinances and building codes present unnecessary obstacles?

Data now being collected by the Middletown cooperative group, together with the activities of the City Planning Commission, are prerequisite to answers to these questions. Answers must be found for kindred questions relating to all other factors in an inclusive postwar program. So far as possible, they should be based on fact.

MIDDLETOWN ORGANIZES FOR ACTION

EARLY in December, 1943, Mayor Cubeta called a meeting of Middletown's industrialists, merchants, bankers, labor leaders, civic workers, public officials, farmers, and representatives of Wesleyan University, the state institutions, the Chamber of Commerce, and the Manufacturers' Association of Middlesex County. To this diverse group the plan of action was presented, and it was unanimously agreed to carry it out by organizing a "Middletown Post-War Planning Council".

A first step in organization was the election of executive leaders. Amor P. Smith, Vice President of the Russell Manufacturing Company and President of the Manufacturers' Association of Middlesex County, was elected chairman; Richard H. Bunce, head of the City's largest department store, vice chairman; and the Executive Vice President of the Chamber of Commerce, Mrs. Regina Cotter, secretary.

For decisions on matters of policy, an advisory council was made a part of the executive setup. The advisory council is broadly representative of Middletown's life, and is comprised of the following members:

- Amor P. Smith, Vice President, Russell Mfg. Company
- Salvatore T. Cubeta, Mayor of Middletown
- Richard H. Bunce, Treasurer, James H. Bunce Company
- Allen W. Holmes, President, Middletown National Bank
- Fred N. Smith, Editor, Middletown Press
- Dr. E. E. Schattschneider, Professor, Wesleyan University
- Philip F. Dean, Middlesex County Farm Bureau
- Dr. Roy L. Leak, Superintendent, State Hospital
- J. Fred Haig, State Senator and Middletown Selectman
- Mrs. A. F. Pauli, Secretary, Middletown War Council
- Mrs. John W. Darr, President, Middletown League of Women Voters
- Ansel A. Packard, Manager, Middletown Branch, Conn. Power Company
- George H. Loewenthal, President, Loewenthal Lumber Company
- Robert W. Camp, President, Chamber of Commerce
- Marshall N. Jarvis, President, Charles L. Jarvis Company
- E. LeRoy Brainerd, U. S. Employment Service
- Regina S. Cotter, Exec. Vice President, Chamber of Commerce
- Ted Hilton, Proprietor, Ted Hilton's Camp
- Joseph M. Hagel, Secretary, Central Labor Union
- Royden K. Greely, Council of Social Agencies

For matters requiring prompt action, there is an executive committee consisting of the chairman, vice chairman, and four other members of the advisory council who are appointed by the chairman.

There are 14 subcommittees whose chairmen were chosen from the advisory council, and whose other members were recruited by the respective chairmen because of their special interest in or knowledge of the subjects with which the committees are chiefly concerned. The committees and their members are listed on pages 13 - 16. Of the 14 subcommittees, three are concerned with publicity, research, the rehabilitation and reemployment of veterans, and reemployment of war workers; and the function of the 11 others is to get the facts on specific phases of the postwar problem.

THE COMMITTEES

THE duties of the fact-finding committees are briefly described as follows:

1. **Agriculture.** To determine the opportunities for postwar employment in agriculture; to estimate probable farm income; and to obtain data on farmers' demand for farm machinery, automobiles and trucks, durable household goods, and construction of farm buildings.
2. **Building Construction.** To determine postwar employment opportunities in this field; and to estimate the probable demand of the industry for materials, tools, and other equipment.
3. **Commerce.** To determine the opportunities for postwar employment in all retail, wholesale, and other commercial establishments.
4. **Commodity Markets.** To collect data on estimated postwar consumer demand for durable goods.
5. **Employment Statistics.** To coordinate data on past, present, and future employment collected by other committees; to supplement that data with information about local residents who regularly work in other communities, the opportunities

for self-employment and employment in domestic service, and the like; and to work closely with the Research Committee.

6. Finance. To determine what cash reserves and credit possibilities exist for financing commodity purchases, building construction, and the expansion and remodeling of industrial plants and commercial establishments.

7. Industrial. To determine the opportunities for postwar industrial employment in the Middletown area, which involves a census of the workers now employed; reliable estimates by management of how many workers they expect to employ; how many industrial workers live permanently in Middletown; how many plan to return to their former homes; how many older people plan to retire; and how many women wish to continue their employment in industry after the war.

8. Institutions. To determine how the institutions' plans for postwar expansion of plant and services and personnel needs will affect the local employment problem.

9. Public Works. To consider what public construction is necessary and desirable to serve the community; means of financing such construction; the volume of deferred maintenance; and to determine the opportunities for postwar employment arising from the public works program and other personnel needs of the municipality.

10. Recreational. To determine what postwar job opportunities exist in the commercial recreation and resort field.

11. Utilities and Transportation. To determine the opportunities for postwar employment in these fields; to investigate the possibilities of increasing the productive capacity of the area through providing improved facilities; to explore the possibilities for attracting new business to the area.

As previously noted, there are three other subcommittees, the functions of which are described as follows:

Publicity. To enlist widespread support of the undertaking by informing the public, through all available channels of communication, of the aims and methods of the Planning Council, of the kind of information to be obtained by the topical committees, of the conclusions reached through analysis of the data, what steps based upon the data remain to be taken, etc.

Research. To bring together and analyze all information assembled by the various topical committees, and to draw therefrom tentative conclusions to be submitted to the advisory council.

Rehabilitation and Reemployment of Veterans. This committee has charge in Middletown of state-wide efforts looking toward the rehabilitation and reemployment of veterans and reemployment of war workers. Its inclusion in the Planning Council setup provides for the fullest cooperation in Middletown between the two main lines of activity represented on the state level by the Connecticut Reemployment Commission of which Carl Gray is Chairman and the Post-War Planning Board presided over by President Charles Seymour of Yale University.

MIDDLETOWN AT WORK

MIDDLETOWN is now at work on the plan of action which was designed to fit her needs. Subcommittees are engaged in collecting and tabulating necessary information on the questionnaire and data forms which are reproduced on pages 18 - 32. In determining the data to be collected, all available sources of information, including the commendable report on Albert Lea, Minnesota, published by the United States Chamber of Commerce, were drawn upon.

The undertaking is on a community-wide basis in the best

sense of the term. Every important element in local life is represented in the Post-War Planning Council. Special local talents are utilized to the fullest advantage — illustrated by the technical assistance being given by faculty members of Wesleyan University. The Middletown War Council, the Chamber of Commerce, and the Manufacturers' Association of Middlesex County were willing to subordinate their separate efforts in favor of the greater promise of taking part in a community-wide job. Organized labor is represented on the advisory council, but at its own request participates in the postwar planning activities through membership in the Industrial, Employment Statistics, and Commodity Markets committees where its chief interests lie, rather than as a special "labor" committee.

Although the plan of action was obviously tailor-made to fit Middletown, it offers at the same time a working pattern which other communities can adapt to their own circumstances. Certain subcommittees can be dropped out or added, as the case may be. Cities larger than Middletown, for instance, may find it advisable to set up a committee on medical care and health to consider problems of that character as they may affect housing, public works, and the rehabilitation and re-employment of veterans.

In cutting the cloth to fit local needs, other communities may find the following suggestions helpful:

1. An over-all committee should be organized to provide a structural framework.
2. The over-all committee should represent every important aspect of the life of the community.
3. The over-all committee should determine what are the principal factors in the local postwar problem.
4. For each of the factors agreed upon, there should be a corresponding subcommittee whose members are chosen be-

cause of their special interest in or knowledge of the subject. Members of the subcommittees should be called upon for help in making up questionnaire and data forms. Women's organizations can be very helpful in conducting surveys and in digesting information concerning consumer demands for durable goods.

5. Necessary facts should be gathered by the subcommittees, summarized, and cleared through the Research Committee or whatever group or individual is responsible for correlation of data.
 6. The over-all committee, with the help of the Research and other subcommittees, should correlate all information to determine the nature and extent of the problem.
 7. The factual data should be translated into the indicated action at the proper time. If this part of the work is completed before the war ends, the local postwar planning organization should be retained until these plans are translated into action.
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MIDDLETOWN POST-WAR PLANNING COUNCIL

ADVISORY COUNCIL

EXECUTIVE COMMITTEE

VICE-CHAIRMAN **CHAIRMAN** **SECRETARY**

AGRICULTURE	INDUSTRY
BUILDING CONSTRUCTION	INSTITUTIONS
COMMERCE	PUBLIC WORKS
COMMODITY MARKETS	RECREATION
EMPLOYMENT STATISTICS	UTILITIES AND TRANSPORTATION
FINANCE	

RESEARCH **PUBLICITY** **REHABILITATION AND RE-EMPLOYMENT OF VETERANS**

MEMBERS OF SUBCOMMITTEES

Agriculture

PHILIP F. DEAN, *Chairman*
Middlesex County Farm Bureau

CHARLES W. LARSON, SR.
Agricultural Conservation Program

REV. HORATIO CRAWFORD
Minister from Moodus

FRANK W. ROBERTS, President
Middlesex County Farm Bureau

C. MARSDEN BACON
Connecticut Milk Producers

JOHN A. SCHUKOSKE, Poultryman
President, Middletown Grain Ass'n.

RUDOLPH BOLLEK
Agricultural Conservation Program

LESLIE A. PERKINS, Farmer

MRS. RICHARD DOWNING, Chairman
Home Economics, Farm Bureau

MRS. JULIAN THAYER, Farm Woman

MISS IDA SEIDEL
School Supervisor, Essex

CHARLES W. LARSON, JR.
4-H Club Fair Association

MISS DOROTHY CHAPMAN
4-H Club Member

F. KEITH LAFLAIR, Poultryman

Building Construction

GEORGE H. LOEWENTHAL, *Chairman*
Loewenthal Lumber Co.

CHARLES B. BACON
Hardware and Plumbing Store

GUY F. LAMB, Architect

ANTHONY J. PANDOLFO
Carpenters' Union

MCCLURE E. ELLSWORTH, Builder

MERRITT J. CORNWELL
East Hampton Lumber Co.

Commerce

ROBERT W. CAMP, *Chairman*
R. W. Camp Co.

MRS. N. EVANS LUCAS
Advertising Mgr., James H. Bunce Co.

ROYAL E. LARSON, Manager
J. C. Penney Co.

CHARLES B. BACON, Bacon Bros.

ELMER S. HUBBELL, Publisher
The Middletown Press

JAMES W. O'CONNOR
O'Connor's Grocery Store

THEODORE LIFSET, Wrubel's, Inc.

GEORGE B. BENGSTON, Manager
S. S. Kresge Co.

Commodity Markets

MRS. JOHN W. DARR, *Chairman*
President, League of Women Voters

GEORGE E. MCCARTHY, Director
Middletown Housing Authority

MRS. GEORGE C. ZEEB
Mattabessett Grange

ELMER S. HUBBELL
The Middletown Press

MRS. STANISLAUS KOSINSKI
Polish Women's Club

MRS. SEBASTIANO MICELI
St. Sebastian's Church

MRS. BERNARD C. DERENTHAL
Catholic Women Organizations

MRS. E. I. SCHWARZ, Jewish Women

MRS. CURTIS HOOPER
Middletown Consumers Co-operative
Store

MRS. GEORGE C. FATSCHER
Homemakers, Farm Bureau

MRS. HERBERT E. WARMSLEY
Colored Group

MRS. LOUIS AHLBERG, Swedish Church

MRS. A. F. PAULI
Middletown War Council

MRS. FREDERICK S. HURLBURT
Parent-Teachers Association

MISS AVALON BRISCOE
Council of Social Agencies

MRS. FRANK E. FOSA
St. Sebastian's Church

MRS. ADAM E. BUREK
Polish Women's Club

MRS. P. ALFRED OLSON
Swedish Church

Employment Statistics

E. LEROY BRAINERD, *Chairman*
Manager, U. S. Employment Service

GEORGE BEAUMONT
Committee for Industrial Organization

ABNER C. BRISTOL, Manager
Conn. Light & Power Co., Essex

JOHN M. CALLANDER
Long Bell Mfg. Co., East Hampton

GLENN R. DALE, Manager
Sears Roebuck & Co.

HAROLD D. FERGUSON, Personnel Mgr.
Wilcox, Crittenden & Co., Inc.

GORDON PERRY, Personnel Manager
Sight Light Corp.

GLENDON A. SCOBORIA
State Personnel Director

HJALMAR E. ANDERSON
American Federation of Labor

Finance

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President, Middletown National Bank
Director, Federal Reserve Bank of
Boston

AUGUST SCHAUB, Treasurer
Farmers & Mechanics Bank

EARL R. HUDSON, Treasurer
Middletown Savings Bank

EVERETT V. DANA, President
Central National Bank

WILBUR G. BATTY, Treasurer
City Savings Bank

D. WILLIAM CAMP, Secretary
Middlesex Mutual Assurance Co.

Industrial

MARSHALL N. JARVIS, *Chairman*
President, C. L. Jarvis Co.

PHILIP S. RAND
Dover-Kent Aviation Corp.

UBEN MITTELMAN
Burn Manufacturing Co.

JOHN A. OTTERBEIN
Otterbein Co.

FRANK CARTA
A.F.L., Narrow Fabric Textile Union,
Russell Mfg. Co.

WALTER S. SANDS, W. H. Chapman Co.

JAMES A. HENDLEY
Russell Manufacturing Co.

HJALMAR E. ANDERSON
American Federation of Labor

HENRY H. LYMAN
Lyman Gun Sight Corp.

ERNEST I. SCHWARZ
Eis Manufacturing Co.

E. LEROY BRAINERD, Manager
U. S. Employment Service

O. B. SKINNER
Wilcox, Crittenden & Co., Inc.

County Representatives to work with Industrial

R. W. CRAMER
R. W. Cramer Co., Centerbrook

L. M. BROOKS
M. S. Brooks & Son, Chester

RUSSELL FRISBIE
J. & E. Stevens Co., Cromwell

EARL MATHEWSON
Merriam Manufacturing Co., Durham

ERNEST L. PRANN
New Era Press, Deep River

MORTON C. TILEY
Tiley Machine Co., Essex

GEORGE INGHAM
Standard Knapp Corp., Portland

WHITNEY PORTER
D. & H. Scovil, Inc., Higganum

CRARY BROWNELL
Brownell & Company, Moodus

WILLIAM GREENBACKER
Otis A. Smith Mfg. Co., Rockfall

STANLEY A. BEVIN
Bevin Bros. Mfg. Co., East Hampton

Institutions

DR. ROY L. LEAK, *Chairman*
Connecticut State Hospital

MISS CAROLINE PENNIMAN
Long Lane School

HOWARD S. PEIRMAN
Superintendent, Middlesex Hospital

Public Works

HON. SALVATORE T. CUBETA, *Chairman*
Mayor of Middletown

SAMUEL C. CANNON, Superintendent
Public Works Department

PROF. C. WILBERT SNOW
Town Schools

RAYMOND H. WILCOX
Superintendent of Charities

DR. JAMES A. LAWTON, President
Board of Education, City School District

MRS. DOROTHEA G. BUNDY
Chairman of Park Board

T. M. RUSSELL, JR.
Chairman, City Planning Commission

ALBERT P. HULL, JR.
Chairman, Public Works Committee

Recreational

TED HILTON, *Chairman*
Ted Hilton's Vacation Hide Away,
Moodus

FRANK HEIRENDT
Lake View House, East Hampton

JACK BANNER, Banner Lodge, Moodus

WALTER NOESSIER
Happy Acres, Middlefield

MEYER BRESLOW
Breslow's Boarding House, E. Haddam

ARTHUR MARTIN, Portland

SIDNEY A. EDWARDS, Portland

CURTISS S. JOHNSON, Editor
Shore Line Times Pub. Co., Guilford

Utilities and Transportation

ANSEL A. PACKARD, *Chairman*
Manager, Connecticut Power Co.

WILLIAM A. JORDAN, Manager
Southern New England Telephone Co.

VINCENT R. KIERNAN
Manager, Conn. Light & Power Co.

RICHARD J. BENNETT, Connecticut Co.

Publicity

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Editor, The Middletown Press

ROBERT T. BULKELEY
The Middletown Press

E. A. V. GUSTAFSON
The Middletown Press

Research and Analysis

E. E. SCHATTSCHNEIDER, *Chairman*
Professor, Wesleyan University

E. LEROY BRAINERD
Manager, U. S. Employment Service

JAMES J. O'LEARY
Professor, Wesleyan University

MRS. JOHN W. DARR, President
Middletown League of Women Voters

Rehabilitation and Reemployment of Veterans

ROYDEN K. GREELY, *Temporary*
Chairman

MEDICAL PROFESSION,
Dr. William E. Wrang

AMERICAN LEGION
Raymond H. Wilcox

POLISH VETERANS, George Konior

BOARDS OF EDUCATION
VanBuren Moody; Fred W. Shearer

PRESS, A Benton Ryan, Jr.

CHAMBER OF COMMERCE
Everett V. Dana

PSYCHIATRIC PROFESSION
Dr. Chester Waterman

CITY GOVERNMENT
Mayor Salvatore T. Cubeta

RED CROSS, Mrs. Earldine H. Cone

CLERGY, Rev. Lester T. Mallery;
Rev. John J. Keane; Albert A. Lappin

SELECTIVE SERVICE, Arthur J. Connell

COMMERCIAL, Stanley R. Camp

SERVICE CLUBS, Charles A. Schaefer

DISABLED AMERICAN VETERANS
Joseph C. Kolinsky

SOCIAL AGENCIES, Royden K. Greely;
Howard S. Pirman; Mrs. Philip J.
Brown; Mrs. Burton B. Fall; Ivar F.
Hall; Ernest L. McCutcheon; J. Alfred
C. Dodd; Major William Nicol

FARM BUREAU, Philip F. Dean

TRADE SCHOOL, Edward M. Beals

GRANGE, George E. Davis

U. S. E. S., E. LeRoy Brainerd

ITALIAN VETERANS, Michael Petruzzello

VETERANS OF FOREIGN WARS
Ernest Pearson

JEWISH VETERANS, Joseph Levine

WAR COUNCIL, Arnold B. Hubbard

LABOR, Hjalmar E. Anderson

WESLEYAN UNIVERSITY
Dr. Victor L. Butterfield

MANUFACTURERS, George Ingham

QUESTIONNAIRE AND DATA FORMS

QUESTIONNAIRE and summary data forms used by the Middletown Post-War Planning Council are reproduced in the following pages. Questionnaires were used when a full census or extensive sampling was to be made. Summary forms were used when the questionnaire method seemed unnecessary or inadvisable, as in the cases of building construction and finance, and to tabulate information gathered by the Agriculture Committee.

When individuals are approached for information, strong assurance must be given that the information will not be misused. The advisory council wisely headed up each questionnaire used in Middletown with the following precautionary note: "All information given on this sheet will be held in strict confidence, and no information on individual establishments will be released. Only the totals for all industries, or groups of industries, will be published. The names of individual firms will not be published. None of the data furnished will be turned over to competitors or government agencies. After tabulation, this sheet will be destroyed."

Most of the questionnaires use the term "postwar civilian business", defined by a footnote as business activity "following the period of readjustment in which industries are reconverted to peacetime production."

When a detailed canvass of a field was clearly unreasonable, as in the work of the Agricultural and Commodity Markets Committees, recourse was had to "sampling", an approved survey technique which makes a selection on the basis of location, income level, occupation, and sometimes other factors. Sampling must be used with discretion, because a sample which is too small or not completely representative will distort the picture.

AGRICULTURAL COMMITTEE

(Questionnaire Form)

1. Please list *farm machinery* you intend to purchase in the first two postwar years in the order in which you intend to make the purchases:

<i>Item</i>	<i>Cost</i>	<i>Item</i>	<i>Cost</i>
1.	\$.....	4.	\$.....
2.	\$.....	5.	\$.....
3.	\$.....	6.	\$.....

2. Please list *other farm equipment* (not household goods) you intend to purchase in the first two postwar years in the order in which you intend to make the purchases:

<i>Item</i>	<i>Cost</i>	<i>Item</i>	<i>Cost</i>
1.	\$.....	4.	\$.....
2.	\$.....	5.	\$.....
3.	\$.....	6.	\$.....

3. Please list livestock or poultry you intend to purchase in the first two postwar years:

<i>Number</i>	<i>Animals</i>	<i>Cost</i>	<i>Number</i>	<i>Animals</i>	<i>Cost</i>
.....	\$.....	\$.....
.....
.....
Total					\$.....

4. What new construction, modernization or repairs (houses, barns, drives, fencing, etc.) do you plan in the first two postwar years:

<i>Item</i>	<i>Cost</i>	<i>Item</i>	<i>Cost</i>		
.....	\$.....	\$.....		
.....		
.....		
Total					\$.....

5. Total anticipated postwar expenditure (items 1, 2, 3 and 4) \$.....

6. How much of the total anticipated postwar expenditure do you intend to finance from:

a. Current income \$.....

b. Savings in cash and bank deposits

c. Cashing War Bonds

d. Installment credit

e. Trade-in allowance

Total \$.....

7. What proportion of the above total expenditure will be spent in Middlesex County?

\$.....

AGRICULTURAL COMMITTEE

(Summary Data Form)

	1940	1943
1. Number of farms in county
2. Number of owner operators
3. Number of tenant operators
4. Number of hired hands regularly employed
5. Estimated man-days per year—seasonal and other part-time employment
6. Aggregate farm income—Middlesex County \$	\$.....
7. Number of men and women in farm families or regularly employed on farms now in the armed forces expected to return after the war
8. Number of men and women in farm families or regularly employed on farms now employed in other occupations:		
a. In Middletown	
b. Outside Middletown but in Middlesex County	
c. Outside Middlesex County	
9. Estimated man-days per year—seasonal and other part-time employment during first 12 months of postwar civilian business	
10. Estimated number of hired hands to be regularly employed during first 12 months of postwar civilian business	
11. Estimated farm pay roll first 12 months of postwar civilian business	\$.....	
12. Estimated farm income first 12 months of postwar civilian business	\$.....	

BUILDING CONSTRUCTION COMMITTEE
(Summary Data Form)

1. Average number of employees (including executives) in the building and construction field in Middlesex County: 1940..... 1943.....
2. Annual pay roll for above: 1940 \$..... 1943 \$.....
3. a. Number of former employees now in military service
b. Number expected to return to their respective firms
4. a. Estimated volume of private construction in the two-year period following lifting of restrictions on materials and employment:
(1) Residential \$..... (2) Commercial and industrial \$.....
b. Estimated proportion of above cost to be borrowed:
(1) Residential \$..... (2) Commercial and industrial \$.....
c. Estimated percentage of the materials used in private building to be purchased from Middlesex County wholesale and retail concerns:
(1) Residential \$..... (2) Commercial and industrial \$.....
5. Estimated number of persons to be employed in the first 12 months after the lifting of restrictions on materials and employment? (Exclude construction employment on City, County, and State Institutions, the University and Middlesex Hospital)
a. Residential b. Commercial and industrial
6. What, if anything, in the postwar plans of the building and construction industry would materially increase or otherwise affect other industries or retail business in Middlesex County:
.....

COMMERCIAL COMMITTEE

(Questionnaire Form)

1. Average number of employees (including executives): 1940.....
1943.....
2. Annual pay roll for above: 1940 \$..... 1943 \$.....
3. Estimated number of persons to be employed in first 12 months of post-war civilian business
4. Estimated pay roll in first 12 months of civilian business \$
5. a. Number of former employees now in military service
- b. Number expected to return to your firm after the war
6. a. Number of women now employed by your firm
- b. Number of women intending to continue working after the war
7. Number of men and women expected to retire after the war
8. What was your Accounts Receivable at close of year: 1940 \$.....
1943 \$.....
9. How much do you plan to spend to enlarge or improve your place of business:

	<i>In period of reconversion</i>	<i>First 12 months of business after reconversion</i>
a. Building	\$.....	\$.....
b. Equipment
c. Other
d. Total	\$.....	\$.....

10. What, if anything, in your postwar plans would materially increase or otherwise affect other retail business or industries in Middlesex County:

.....

COMMODITY MARKETS COMMITTEE

(Questionnaire for householders only)

- | | 1940 | 1943 | <i>Postwar
estimate</i> |
|---|---------|---------|-----------------------------|
| 1. Number of persons in family | | | |
| 2. Number regularly employed | | | |
| 3. Net family income—all sources \$..... | \$..... | \$..... | \$..... |
| 4. Occupation of family's chief bread winner | | | |
| 5. Number of men and women from your family now in the armed forces or living outside Middlesex County who will return after the war and seek employment here | | | |

6. Please fill in the following schedule as accurately as possible. Your faithful answers to these questions will have an important bearing on the provisions that will be made to provide jobs for the returning servicemen and women.

	<i>Amount spent in 1939 and 1940</i>	<i>Order of preference</i>	<i>Anticipated purchases in first two postwar years Approximate cost</i>
House repairs and renovations \$.....	\$.....
Heating unit
Water heater
Bathroom equipment
Air conditioning
Stove
Refrigerator
Other kitchen equipment
Furniture
Floor covering
Radio or phonograph
Sewing machine

	<i>Amount spent in 1939 and 1940</i>	<i>Order of preference</i>	<i>Anticipated purchases in first two postwar years Approximate cost</i>
Washing machine	\$.....	\$.....
Deep freeze unit
Automobile
Build a house
Buy a house
TOTAL	\$.....		\$.....

7. How much of the total anticipated postwar expenditure do you intend to finance from:

- a. Current income \$.....
 - b. Savings in cash and bank deposits
 - c. Cashing War Bonds
 - d. Installment credit
 - e. Trade-in allowance
 - f. Real estate mortgage
- TOTAL** \$.....

INDUSTRIAL COMMITTEE

(Questionnaire Form)

1. Average number of employees (including executives): 1940.....
1943.....
2. Annual pay roll for above: 1940 \$..... 1943 \$.....
3. Estimated number of persons to be employed in first 12 months of post-war civilian business
4. Estimated pay roll in first 12 months of civilian business \$.....
5. a. Number of former employees now in military service
- b. Number expected to return to your firm after the war
6. Number of present employees residing outside Middletown:
a. In Middlesex County..... b. Outside Middlesex County.....
7. a. Number of employees residing in Middlesex County who have settled there since January 1, 1942
- b. How many intend to make Middlesex County their permanent home
- c. How many of them intend to leave Middlesex County after the war
8. a. Number of women now employed by your firm
- b. Number of women intending to continue working after the war
9. Number of employees expected to retire after the war

10. How much do you plan to spend for plant and equipment:

	<i>In period of reversion</i>	<i>First 12 months of business after reversion</i>
a. Building	\$.....	\$.....
b. Equipment
c. Other
d. Total	\$.....	\$.....

11. How much of the above do you expect to borrow:

- a. In reversion period \$.....
- b. In first 12 months of postwar civilian business \$.....

12. How long will it take you to revert to peacetime production.....

13. Estimated number of your employees who will be out of work during your reversion period

14. What, if anything, in your postwar plans would materially increase or otherwise affect retail business or industries in Middlesex County
.....

15. What is your estimated additional need for:

- a. Telephone Service
- b. Electricity
- c. Gas

16. What will be your probable Plant Schedule in the first 12 months of peacetime employment

17. What proportion of your product is sold in Middletown.....

PUBLIC WORKS COMMITTEE

(Questionnaire Form)

Information to be obtained from City, City School District, Town School District, and county governmental units within Middlesex County.

1. Average number of employees (including officials): 1940.....
1943.....
2. Annual pay roll for above: 1940..... 1943.....
3. Estimated number of persons to be employed in normal operation of departments at full strength
4. Estimated pay roll for normal operations at full strength \$.....
5. a. Number of former employees now in military service
- b. Number expected to return to your employ after the war
6. a. How many women do you now employ
- b. How many women intend to continue working after the war.....
7. What deferred maintenance will require attention immediately following cessation of hostilities:

	<i>Estimated cost</i>	<i>Number of persons to be employed outside regular pay roll</i>	<i>Estimated period of employment</i>
a. Streets	\$.....
b. Sewers
c. Buildings
d. Other
TOTAL	\$.....

RECREATION COMMITTEE

(Questionnaire Form)

1. Average number of employees: 1940..... 1943.....
2. Annual pay roll for above: 1940 \$..... 1943 \$.....
3. Estimated number of people employed on: a. seasonal basis.....
b. year-round basis.....
4. Estimated pay roll in first 12 months of civilian business \$.....
5. a. Number of former employees now in military service.....
b. Number expected to return to your employ after the war.....
6. Number of employees residing: a. in Middlesex County.....
b. in Connecticut.....
c. outside Connecticut.....
7. a. How many women did you employ in the season 1943.....
b. How many intend to continue working after the war.....
8. How many men and women in your employ will retire after the war.....
9. How long will it take to resume normal peacetime operations.....
Remarks:
10. How much do you plan to spend for enlargement or improvements when the war is over:
 - a. Building \$.....
 - b. Equipment \$.....
 - c. Other \$.....
 - TOTAL \$.....
11. How much of the above do you expect to borrow \$.....
12. What, if anything, in your postwar plans would materially increase or otherwise affect other retail business or industries in Middlesex County:
.....

UTILITIES AND TRANSPORTATION COMMITTEE

(Questionnaire Form)

1. Average number of employees (including executives): 1940.....
1943.....
2. Annual pay roll for above: 1940 \$..... 1943 \$.....
3. Estimated number of persons to be employed in first 12 months of postwar civilian business
4. Estimated pay roll in first 12 months of postwar civilian business \$.....
5. a. Number of former employees now in military service
- b. Number expected to return to your firm after the war
6. Number of present employees residing outside Middletown:
 - a. In Middlesex County
 - b. Outside Middlesex County
7. a. Number of employees residing in Middlesex County who have settled there since January 1, 1942
- b. How many intend to make Middlesex County their permanent home
- c. How many intend to leave Middlesex County after the war.....
8. a. Number of women now employed by your firm
- b. Number of women intending to continue working after the war
9. How much do you plan to spend for plant and equipment:

	<i>In period of reconversion</i>	<i>First 12 months of postwar civilian business after reconversion</i>
a. Building	\$.....	\$.....
b. Equipment
c. Other
d. Total
10. How much of the above do you expect to borrow:
 - a. In reconversion period \$.....
 - b. In first 12 months of postwar civilian business \$.....
11. What, if anything, in your postwar plans would materially increase or otherwise affect other industries or retail business in Middlesex County:
.....